

BOB ICB BOARD MEETING

Title	BOB Joint Forward Plan		
Paper Date:	4 July 2023	Meeting Date:	18 July 2023
Purpose:	Decision	Agenda Item:	11
Author:	Mary Palmer, Interim Deputy Director of Strategy; Robert Bowen, Acting Director of Strategy and Partnerships	Exec Lead/ Senior Responsible Officer:	Robert Bowen, Acting Director of Strategy and Partnerships

Executive Summary

The Buckinghamshire, Oxfordshire and Berkshire West (BOB) Integrated Care Board (ICB) and its partner Trusts published the first Joint Forward Plan (JFP) on 30 June 2023. The published JFP is in draft, pending formal agreement from the ICB on behalf of NHS partners across the BOB system.

Feedback from public and partner engagement has been used to inform and update the JFP:

- In May our six partner Trust and Foundation Trust Boards were asked to endorse the JFP.
- In June the five Health and Wellbeing Boards (HWBs) provided an opinion on whether the JFP 'takes proper account of the Joint Health and Wellbeing Strategy (JLHWS)'.

Endorsements and comments were received from all trust boards, and all Health and Wellbeing Boards agreed that the JFP takes account of their joint health and wellbeing strategies.

Following sign off, the focus will be on delivery of the Joint Forward Plan and the development of an easy read version of the 2023/24 Joint Forward Plan to support greater inclusivity of the communication of our ambitions.

Supporting documents for this report are:

- Joint Forward Plan – [All documents and appendices](#):
 - JFP Summary
 - JFP Full document
 - JFP Service Delivery Plans
 - Supporting Information
 - HWBs' opinion and comments.

Action Required

The board are asked to:

- Approve the final Joint Forward Plan and supporting documents.

Conflicts of Interest:

Conflict noted: conflicted party can participate in discussion and decision

The Joint Forward Plan may inform the prioritisation of the use of NHS resources. This will have an impact on organisations led by members of the Board.

- ICB funding contributes to the pooled budgets managed by local Councils and the contracts held by GP practices impacting the primary care and local authority representatives.
- The perspective of these members remains an important aspect to development and delivery of our priorities and plans.

Buckinghamshire, Oxfordshire and Berkshire West Joint Forward Plan

Context

1. The Buckinghamshire, Oxfordshire and Berkshire West (BOB) Integrated Care Board (ICB) and its partner Trusts published the first Joint Forward Plan (JFP) on 30 June 2023.
2. As per guidance, the JFP needs to describe how the ICB and partner Trusts “intend to arrange and/or provide NHS services to meet their population’s physical and mental health needs. This should include the delivery of universal NHS commitments”. Systems are encouraged to use the JFP to develop a shared delivery plan for the Integrated Care Strategy and the Joint Local Health and Wellbeing Strategies (JLHWS).
3. The BOB JFP addresses these ambitions and the other statutory requirements. The JFP sets a rolling five-year ambition and will be updated annually before the beginning of each subsequent financial year.

Development of the JFP

4. The JFP has been developed jointly with BOB Integrated Care System (ICS) partners with input and feedback from wider system and public engagement, including input from local authority partners and the BOB Joint Health Overview and Scrutiny Committee (JHOSC), which has informed the development of the JFP.
5. Partner trust Boards were asked to endorse the JFP in May. All Boards endorsed the plan and comments included a strong commitment to continue working together at system level.
6. ICBs and their partner trusts must also involve relevant HWBs in preparing or revising the JFP. This includes sharing a draft with each relevant HWB, and consulting on whether the JFP takes proper account of each relevant joint local health and wellbeing strategy (JLHWS). All HWBs have considered the JFP and provided a positive opinion on whether the JFP ‘takes proper account of the JLHWS’.

Summary of the Joint Forward Plan

7. The JFP can be considered in two parts, (i) our collective response to system wide challenges and (ii) the detailed delivery plans for clinical and support services provided across the system.
8. The response to collective system wide challenges identifies five critical areas of action for 2023/24:
 - a. Tackling inequalities through the provision of a single integrated data set to support meaningful **Population Health Management**
 - b. Addressing the need to do more to support people stay healthy and well in the community, by confirming a longer-term approach to integrated neighbourhood working in an ambitious **Primary Care Strategy**
 - c. Improving people’s experience of the services we provide through **reducing waiting times and improving access**, with an initial focus on ENT, Urology, outpatients and theatres using a pathway approach led by the acute provider collaborative team
 - d. Ensure more sustainable delivery by investing in making BOB a more attractive place to work, through a **long term People Plan** for the whole BOB system
 - e. Move towards a system delivering high quality care within the financial constraints by delivering a **long term resource plan**, including a plan to breakeven as a system

9. The detailed service delivery plans align directly to the ambitions of the integrated Care Strategy and follow the same structure. Our services will continue to be planned using the life course framework – **Promote and protect health, Start well, Live well, Age well and Improving quality and access to services**
10. Through all activities we will continue to prioritise an increase in prevention activity and an ongoing focus on identifying and addressing inequalities across our populations and communities.

Engagement Feedback

11. Through April and May, a draft of the JFP was made available to system partners who provided feedback. In response the JFP was amended to include key themes including the length of the document; the need for a more strategic rather than short term focus; and clarity regarding governance arrangements and affordability.
12. The BOB JHOSC met on 15 June and discussed the JFP which was positively received.
13. All partner trusts have endorsed the JFP. Trusts also provided additional comments which have been considered. These comments included some common themes including the need for aligned financial planning, clarity on the principles of subsidiarity and collaboration and the expectation of measurable outcomes.
14. All HWBs met during June, and each provided an opinion that the JFP does take proper account of the local joint Health and wellbeing strategies. Some HWBs also provided comments including the aspiration to improve engagement and partnership working with NHS partners and placing more emphasis on the wider determinants of health. HWB opinion and comments are [published in full here](#).

Next Steps

15. Following sign off, the focus will be on delivery of the Joint Forward Plan and the development of an easy read version of the 2023/24 Joint Forward Plan to support greater inclusivity of the communication of our ambitions.
16. JFP delivery progress will be reported to the ICB Board twice a year starting in September 2023.
17. A series of working sessions are being planned for the autumn to agree how system partners can work together to develop a longer-term response to the key challenges the system is facing; plans will form part of the JFP refresh for 2024/25.

Asks of the Board

18. The ICB Board is asked to:
 - Approve the final Joint Forward Plan and Supporting documents.

Supporting Documents

Joint Forward Plan – [All documents and appendices](#):

- JFP Summary
- JFP Full document
- JFP Service Delivery Plans
- Supporting Information
- HWBs' opinion and comments.