

BOARD MEETING

Date of Meeting: 17 January 2023	Agenda item: 11
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Title of Paper: Draft Integrated Care Strategy and ICB response
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Paper is for: (Please ✓)	Discussion	✓	Decision		Information	
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<p>Executive Summary</p> <ul style="list-style-type: none"> The Integrated Care Strategy, developed on behalf of the Integrated Care Partnership has been published and is currently in a period of engagement. This is focussed on both partner organisations and members of the public. Engagement to date has mostly been through the ICB's new engagement portal. Up to date engagement figures will be shared with the EMC verbally on 9 January. Following discussion at the EMC and at the ICB Board session on 20 December, it was agreed that the ICB's formal feedback would be collated and reviewed by the EMC and then the ICB Board on 17 January. Initial points of feedback have been captured and are included.

<p>Action Required</p> <p>The Board is asked to:</p> <ul style="list-style-type: none"> Note current engagement and timescales for the Integrated Care Strategy engagement plans and identify if there are other areas where engagement activity is required. Highlight any areas they would like included in the ICB response.
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Date of Paper: 06 January 2023

Conflicts of Interest	
The strategy when agreed will inform the development of the Joint Forward Plan and prioritisation of the use of NHS resource. This will have an impact on organisations led by members of the Board (NB, NM) and ICB funding contributes to the pooled budgets managed by Oxfordshire County Council and the contract held by GP practices, so SC and SJ are potentially conflicted. The perspective of these members is an important aspect to development of our priorities and plans.	
No conflict identified	
Conflict noted: conflicted party can participate in discussion and decision	✓
Conflict noted, conflicted party can participate in discussion but not decision	
Conflict noted, conflicted party can remain but not participate in discussion	
Conflict noted, supported paper withheld from conflicted party e.g. pecuniary benefit	
Conflicted party is excluded from discussion	

DRAFT INTEGRATED CARE STRATEGY AND ICB RESPONSE

Context

1. The Integrated Care Strategy has been developed by the Integrated Care Partnership. It is currently in a period of open engagement. It is anticipated that the engagement will pick up feedback from both partners organisations and members of the public.

Progress with Engagement

2. The engagement period has been open since 13 December.
3. We have attended Health and Wellbeing Boards for all Local Authorities since the beginning of December (Oxfordshire, Reading, West Berkshire, Wokingham and Buckinghamshire) to introduce the strategy and explain the engagement process. Verbal feedback in these sessions has been broadly positive noting that the priorities have clear alignment with health and wellbeing strategies and the positive inclusion of prevention.
4. Representatives from the strategy working groups have been attending other sessions too. These include:
 - VSCE Alliance Learning disabilities and Autism subgroup – 6 January
 - OUH Governors meeting – 18 January
 - Oxfordshire District Councils / HWB workshop on strategy – 19 January
 - Buckinghamshire Healthcare NHS Trust Board – 25 January
 - Three online meetings aimed at public engagement w/c 23 January (dates TBC)
5. The first formal meeting of the ICP is scheduled for 27 January. This will be the ICP's first opportunity to discuss the proposed strategy and emerging feedback.
6. Following feedback at the ICB Board session in December, it was agreed that a more formal stocktake of progress with engagement will be completed by 13 January. This will inform any targeted action for remaining two weeks of the engagement period.
7. The engagement period will close on 29 January. This will be followed by a formal report on the feedback received, including how it will impact the final version of the strategy document.

ICB Response to the draft

8. Although as an organisation the ICB will be submitting a response to the engagement, this is being undertaken in the context that the ICB is one of the statutory members of the ICP and has been heavily involved in the development of the draft strategy. This would indicate that our focus should be on how we intend to reflect the strategy in our delivery plans and highlighting any major omissions/concerns.

9. An initial discussion was held at the Board workshop on 20 December and following points were made:
- Importance of using the data/information available to us to ensure focus is on right things. It was recognised that this built on the JSNAs from each place and the benefit of having a single source (Data Science Faculty) was highlighted.
 - Welcomed the strong focus on prevention and health. This led to the reflection that statutory services are not the right organisation to deliver the changes required and how do we refocus our approach to enable e.g. the VCSE to support 200 high intensity users.
 - There is a risk of complication in the presentation of the strategy with principles/themes/priorities in addition to the four core aims of an ICS.
 - Expressed the view that there is a lot of overlap/duplication between the five theme areas.
 - There were also felt to be too many priorities and that they were very variable in scope e.g. some were high level and some quite specific.
 - Workforce is the limiting factor to delivery, and it was felt this should be acknowledged and what we are doing to address this be included within the strategy.
 - ICB will ensure that in development of the Joint Forward Plan and Operational Plans the NHS's role in delivery of the strategy is addressed. Suggestions for doing this include thinking about how we link to the NHS national objectives and being clear on the contribution of Place.

Finalising the strategy and linking to the Joint Forward Plan

10. The strategy working groups will be asked to consider any significant changes to the strategy document and refine the outcomes that are expected to be delivered. Delivery planning for these will be picked up in the Joint forward Plan activity.
11. Final changes will be shared with the steering group before submission to the ICP partners for final sign off, currently expected to be on Wednesday 1 March 2023.

Asks of members present

12. The Board is asked to:
- Note current engagement and timescales for the Integrated Care Strategy engagement plans and identify if there are other areas where engagement activity is required.
 - Highlight any areas they would like included in the ICB response.

Next Steps

13. The response will be amended following discussion by the ICB Board at the meeting on 17 January 2022 to develop the ICB response further. A final draft will be presented to the executive team on 23 January 2023 for sign-off.